**Presentation Title**

*Integrating the Military Instrument to Enhance Social Resilience*

**Research Question (RQ)**

How can the military instrument, when integrated with other instruments of national power, enhance societal resilience to non-traditional security threats while balancing strategic effectiveness, ethical leadership, and civil-military legitimacy?

**Sub-questions (merged for 3 speakers)**

1. How does mission command, supported by AI and uncrewed systems, enable military contributions to resilience under crisis conditions, and what ethical risks arise from decentralised decision-making?
2. In what ways must military organisations adapt structurally and culturally to assume resilience roles while balancing interagency cooperation, ethics, and core defence functions?
3. How do hybrid and technological threats alter the character of warfare and shape the military’s role in sustaining societal resilience, trust, and democratic legitimacy, particularly for small states like Ireland?

**Analytical Framework (Effects)**

* Command Decentralisation Effect
* Organisational Adaptation Effect
* Resilience Synergy Effect
* Community Integration Effect
* Asymmetry Effect

**Speaker Division (10 mins each)**

**Speaker 1 – Mission Command & Autonomy**

* **Sub-question 1**
* **Effect:** *Command Decentralisation Effect*
* **Focus:** Ukraine drones, OODA loop acceleration, risks of AI centralisation.
* **DSS Value:** Links mission command doctrine to resilience.

**Speaker 2 – You (Organisation & Adaptation → Thesis Crossover)**

* **Sub-question 2**
* **Effects:** *Organisational Adaptation Effect* + *Resilience Synergy Effect*
* **Focus:**
  + Organisational culture change, doctrinal inertia, interagency frictions.
  + Ireland’s EU Battlegroup 2024–25 prep + UNIFIL as case studies.
  + Ethics overlay: balancing resilience with core defence functions.
* **DSS Value:** Evaluates organisational change and integration into resilience strategies.

**Speaker 3 – Warfare Character & Civil-Military Legitimacy**

* **Sub-question 3 (merged)**
* **Effects:** *Community Integration Effect* + *Asymmetry Effect*
* **Focus:**
  + Hybrid threats and societal trust.
  + Small-state resilience strategies (Estonia cyber, Ireland UNIFIL).
  + Civil-military legitimacy and risks of over-securitisation.
* **DSS Value:** Connects character of warfare to resilience, legitimacy, and small-state strategies.